Enabling Strategic Acquisition in DoD

Business Transformation Via the Acquisition Domain

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Vision and Mission

Enabling Strategic Acquisition

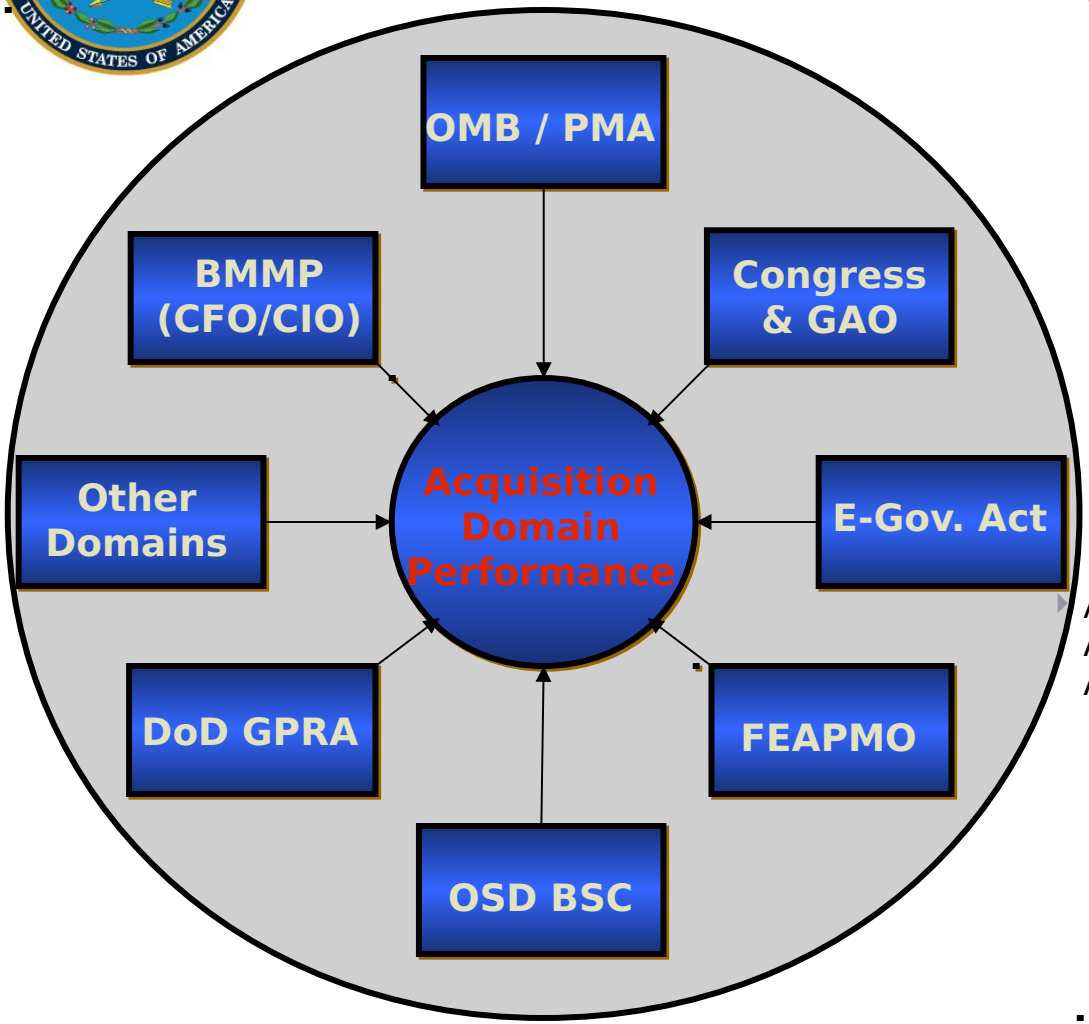
Vision

An innovative and strategic Acquisition enterprise focused on efficient and cost-effective delivery of the best possible capabilities that enable the Warfighter to succeed.

Mission

Lead the transformation to strategic acquisition by integrating the people, processes and technologies required to implement a modern acquisition environment that supports the Warfighter's needs.

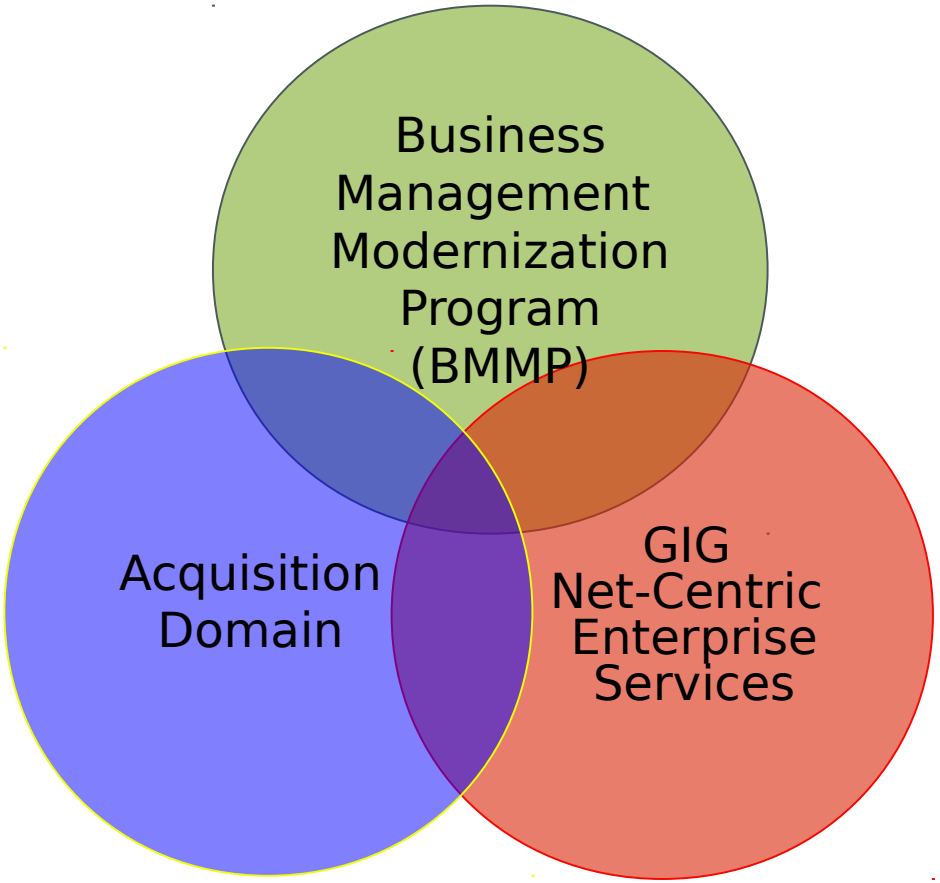
Operating Environment and Influencers



- A plethora of programs, laws, regulations, efforts, and organizations influence the Acquisition Domain:
  - President's Management Agenda (PMA) via the Office of Management and Budget (OMB)
  - Secretary of Defense: Business Management Modernization Program (BMMP) and Balanced Scorecard (BSC)
  - Other Domains within BMMP (Domain Integration Team [DO/IT])
  - Congress and GAO Reports
  - E-Government Act requirements
  - Government Performance and Results Act (GPRA) reporting
  - Federal Enterprise Architecture Program Management Office (FEAPMO)

Additional influencers: Quadrennial Reviews, Services & Agencies, Acquisition Council for E-Governance (ACE), Acquisition Governance Board (AGB)

Convergence of Major Initiatives



The DoD Business Management Modernization Program

- This program is chartered to:
  - Transform and modernize business processes across DoD
  - Standardize and integrate processes enabled by technology and systems
  - Capitalize on DoD strengths and infuse leading practices into DoD operations
- *This program is not:*
  - A Finance and Accounting effort
  - A "systems" effort

"And we must transform not only our armed forces, but also the Department that serves them by encouraging a culture of creativity and intelligent risk taking."

Secretary of Defense Donald Rumsfeld

SECDEF TOP 10 INITIATIVES

#1 Pursue Global War on Terrorism

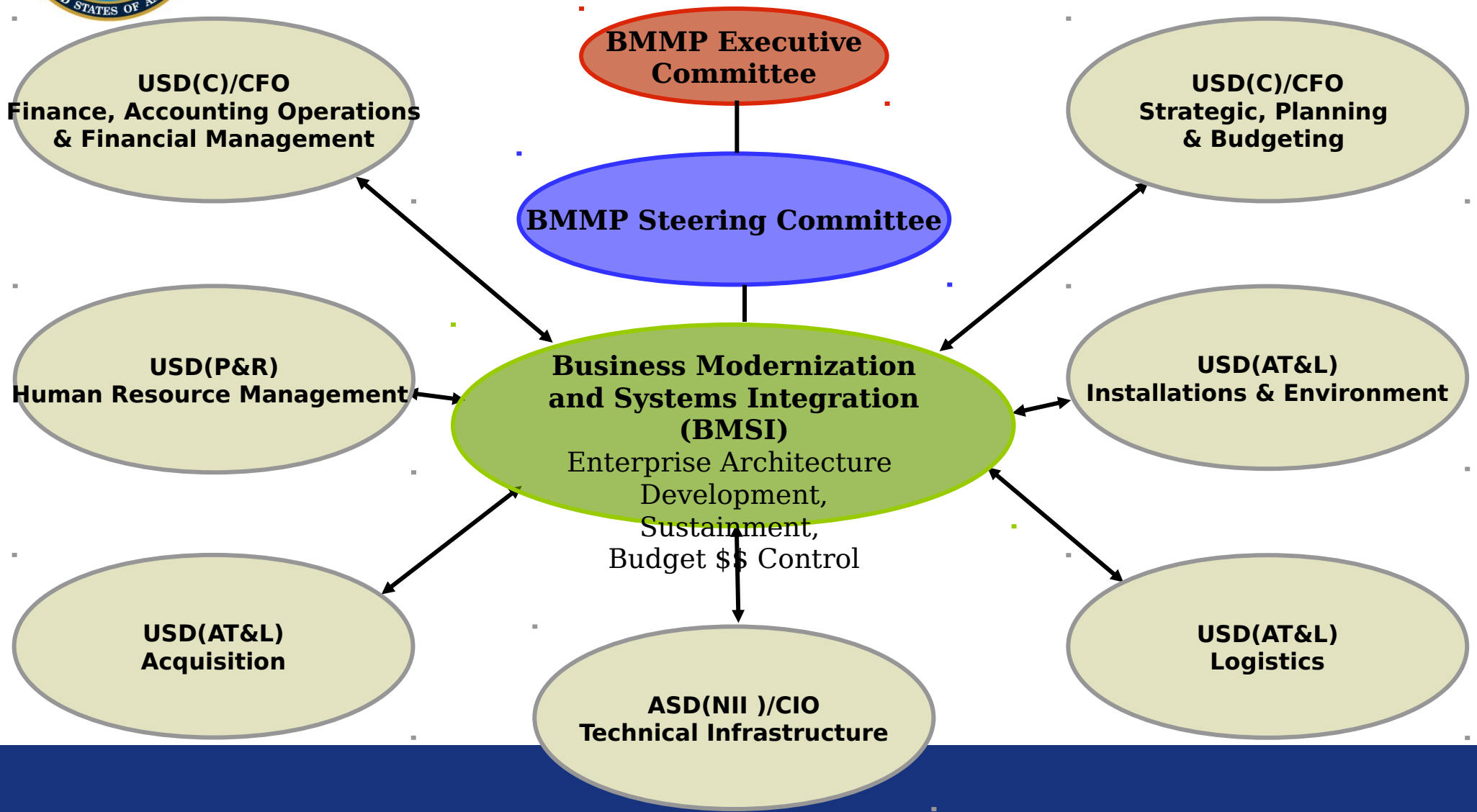
#2 Strengthen Joint Warfighting Capabilities

#8 Homeland Security

#9 Streamline DoD Processes
- **Shorten PPBS and acquisition cycle time**
- **Financial Management Reform**
- **Shorten all DoD processes by 50%**

#10 ....

BMMP Domain Management and Oversight



BMMP Approach

- An *enterprise architecture*
- End-to-end *business scenarios*
- A *transition plan*
- Activities, business rules and requirements grouped by business area, or *domain*
- Domains, BMSI, and an established *governance model*
- What BMMP Does for *You*
  - Business Process will be aligned as an Enterprise
  - Transition Planning of system and capabilities will be accomplished with architecture products
  - Align Business Process and Data necessary to accomplish acquisition

The NCES Environment

- Net-Centricity
  - Support posting data to shared spaces as early as possible
  - Only handle information once
  - Provide users with the capability to pull whatever they need, whenever they need it, from wherever they are
  - Employ collaboration technologies to assist users in making sense of the data that is pulled
  - Provide information assurance
- What net-centricity does for you
  - Acquisition managers sharing access to relevant, consistent and near real-time information
  - Access to the same data PMs use to manage their programs on a daily basis
  - Reduces workload up and down the chain

Acquisition Domain Modernization Drivers

President's Management Agenda

Reform government to reflect citizen-centered leadership; results oriented achievements; and market based decisions.

Acquisition, Technology & Logistics Goals

- Acquisition Excellence with Integrity
- Logistics: Integrated and Efficient
- Systems Integration & Engineering for Mission Success
- Technology Dominance
- Resources Rationalized
- Industrial Base Strengthened
- Motivated, Agile Workforce

DoD BMMP

The Department of Defense will be managed in an efficient, ***business-like manner*** in which relevant, reliable and timely management information is available ***on a routine basis*** to support informed decision-making at all levels throughout the Department.

Acquisition Domain

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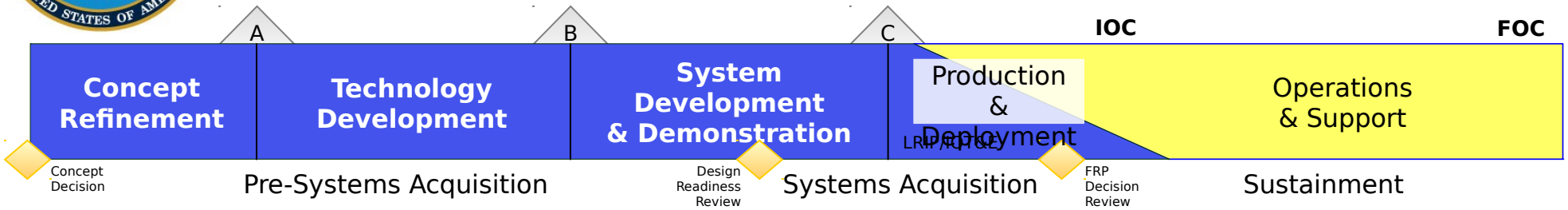
Major Acquisition Domain Initiatives

- Governance
- Enterprise Architecture
  - Data Strategy
  - Document Future Capabilities
  - Realize Current Capabilities
- Transition Planning
- Transformation Management
- Solutions Oversight
- Portfolio Management

Functional Scope of the Acquisition Domain



Science and Technology

Program Management

Program Oversight

System Engineering — Development — Production — Service Engineering

Logistics — Planning — Sustainment

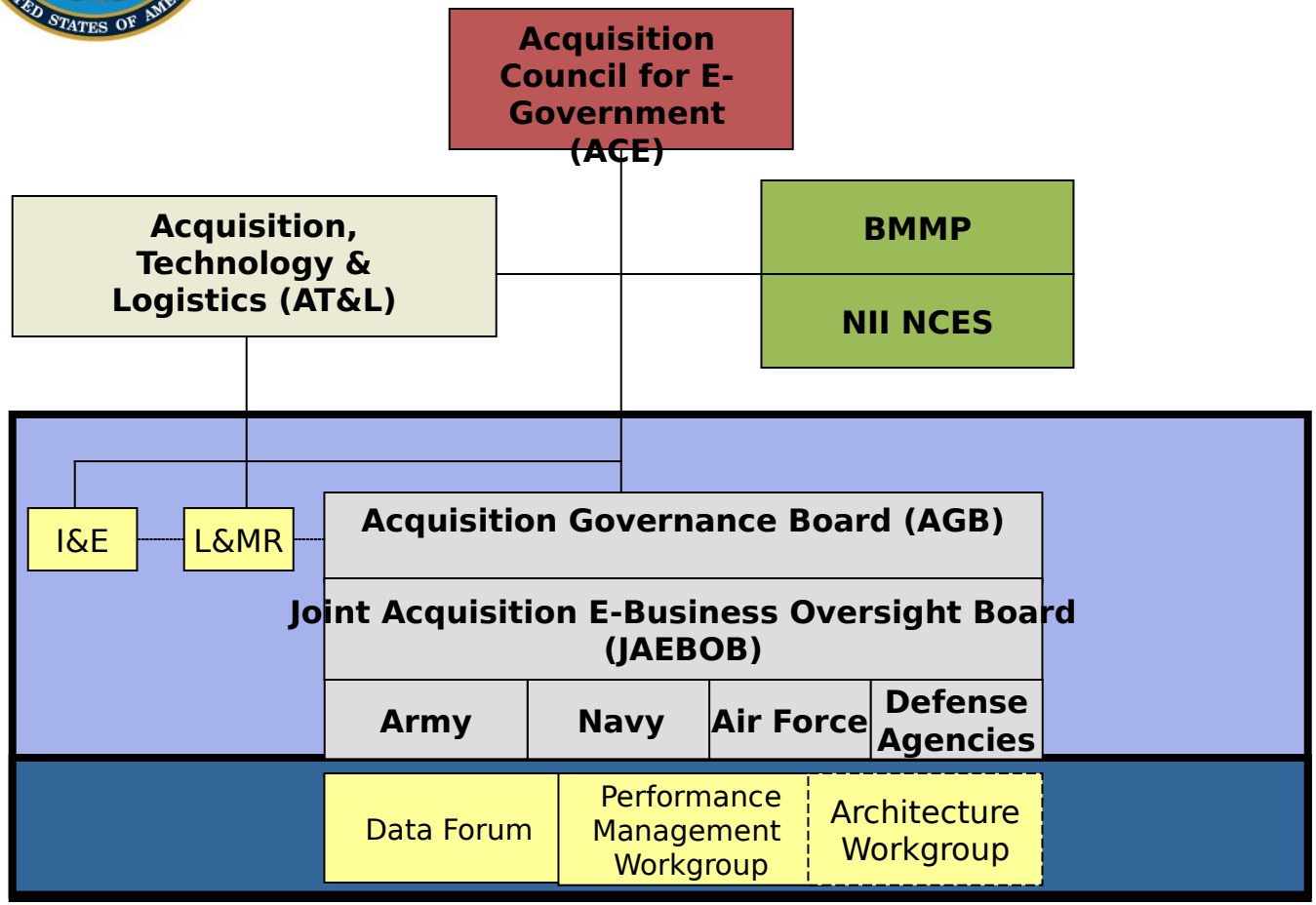
Training and Other

Test and Evaluation

Procurement

Financial Management

Acquisition Domain Governance Structure



Accomplishments

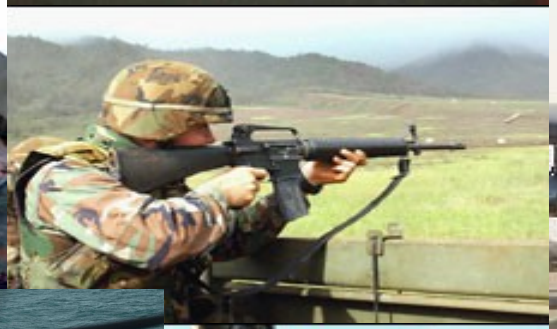
- Chartered a governance structure with Senior Procurement Executives (Jan 03)
- Expanding charter under the Component Acquisition Executives
- Established Performance Management Workgroup
- Chartered Domain Data Forum

Acquisition Domain Enterprise Architecture

- **Identify Capabilities**
  - Acquisition - Initiated discussion across broader acquisition community to identify capabilities
  - Procurement - Documented processes, data flows and information requirements
  - Initiated an Analysis of Alternatives (AoA)
  - Currently preparing an Initial Capability Document (ICD) for J-8 coordination and approval
- **Develop Data Strategy**
  - Designed an Acquisition Domain focused information solution with a detailed technology component view
  - Designed in accordance with Network Centric tenets
  - Working with NII and other Domains to validate common data strategy
- **Align Activities**
  - Federal Enterprise Architecture / Integrated Acquisition Environment / Acquisition Council for E-Government
  - Network Information Infrastructure / Net-Centric Operations and Warfare
  - Business Management Modernization Program / Business Enterprise Architecture

Acquisition Domain Way Ahead

- Governance
  - Includes Services and Components
- Architecture
  - Realizing and documenting the acquisition process in a net- centric and financial compliant environment
- Transition
  - Conduct Business Process Modeling workshops
  - Perform Business Process Reengineering
  - Refine the portfolio management strategy and initiating system assessments
  - Coordinate all Acquisition Domain POM 06 issues
- Realize Department as an Enterprise
  - Support Information Technology Management Application (ITMA) to realize portfolio management
  - Embrace the Department's Business Enterprise Architecture (BEA)
  - Comply with the GIG NCES



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